

Vaco Case Study

Challenge

A client had been recently acquired and was going through a transformation. The goal was to build up its project management capability for the upcoming growth. The challenge was to prioritize dozens of projects and plan resources. To add complexity - in parallel, the client was going through an Agile transformation. Vaco was asked to organize and categorize the enterprise portfolio of projects and develop a prioritization and management framework for effective Agile execution.

Solution

Vaco recommended a custom Business Change Planning and Management framework that would give product owners a clear and consistent approach to prioritize features across the portfolio. A simple solution that would be easy to learn and could be used right away. An approach that gave a company-wide long-term detailed view of the changes the company was about to undergo.

Results

Agile IT teams gained velocity as business priorities became more clear and consistent, reducing unnecessary change. Overall communication and collaboration within PMO increased. Critical projects got done. In the end, as the organization continued its journey towards an Agile way of managing change, the business was armed with a simple tool that gave long-term change visibility and ability to plan.

